

Case Study

Driving manufacturing efficiencies with SKU optimization

About the Client

A global manufacturer of quality commercial medical products supporting caregivers and protecting patients across acute care, alternate site, and dental end-markets.

Product portfolio includes:

- Fall Prevention Products
- Drapes and Covers
- Safety Scalpels
- PPE and Barriers
- Securement Devices
- Radiation Protection
- Securement Devices

The Challenge

Our client wanted to evaluate cost savings and long-term growth opportunities within their expansive product portfolio.

They looked to Precision for help with:

- Identifying manufacturing efficiencies through SKU reduction / reduced inventory
- Elimination of redundant SKUs without jeopardizing sales volume
- Increasing sales through value-add market basket optimization and expansion opportunities

PRECISION

Actionable Big Data Solutions:

Precision partnered with this manufacturer to reach their objective of cost savings and long-term growth through 10% active SKU reduction by removing SKUs not contributing to gross margin and identifying new SKU expansion opportunities.

To accomplish this, Model outputs included:

Product Hierarchy Model

Mapped existing internal product hierarchy to market demand

Category Role and Market Basket Model

 Statistically identified the role of each product in customers' purchasing behavior to make strategic pricing, marketing, and business decisions

SKU Optimization Model

• Identified inefficient or redundant SKUs for elimination that would have minimal to no risk of loss of sales



Outcome & Results:

100 Low-risk SKUs identified for elimination

Cost savings opportunity by statistically identifying low-risk SKUs for elimination

<1% Top customers' sales impacted by eliminated SKUs

Minimal sales impact to Top Customers due to strategic SKU elimination

\$645K Incremental annual sales opportunity

Incremental annual gross sales opportunity driven by strategic SKU expansions

About Precision:

We help B2B distributors, suppliers, and wholesalers uncover growth opportunities, increase revenue, and maximize margin leveraging the inherent power of data and data insights. Leverage our 20+ years of experience to achieve your company's goals.





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